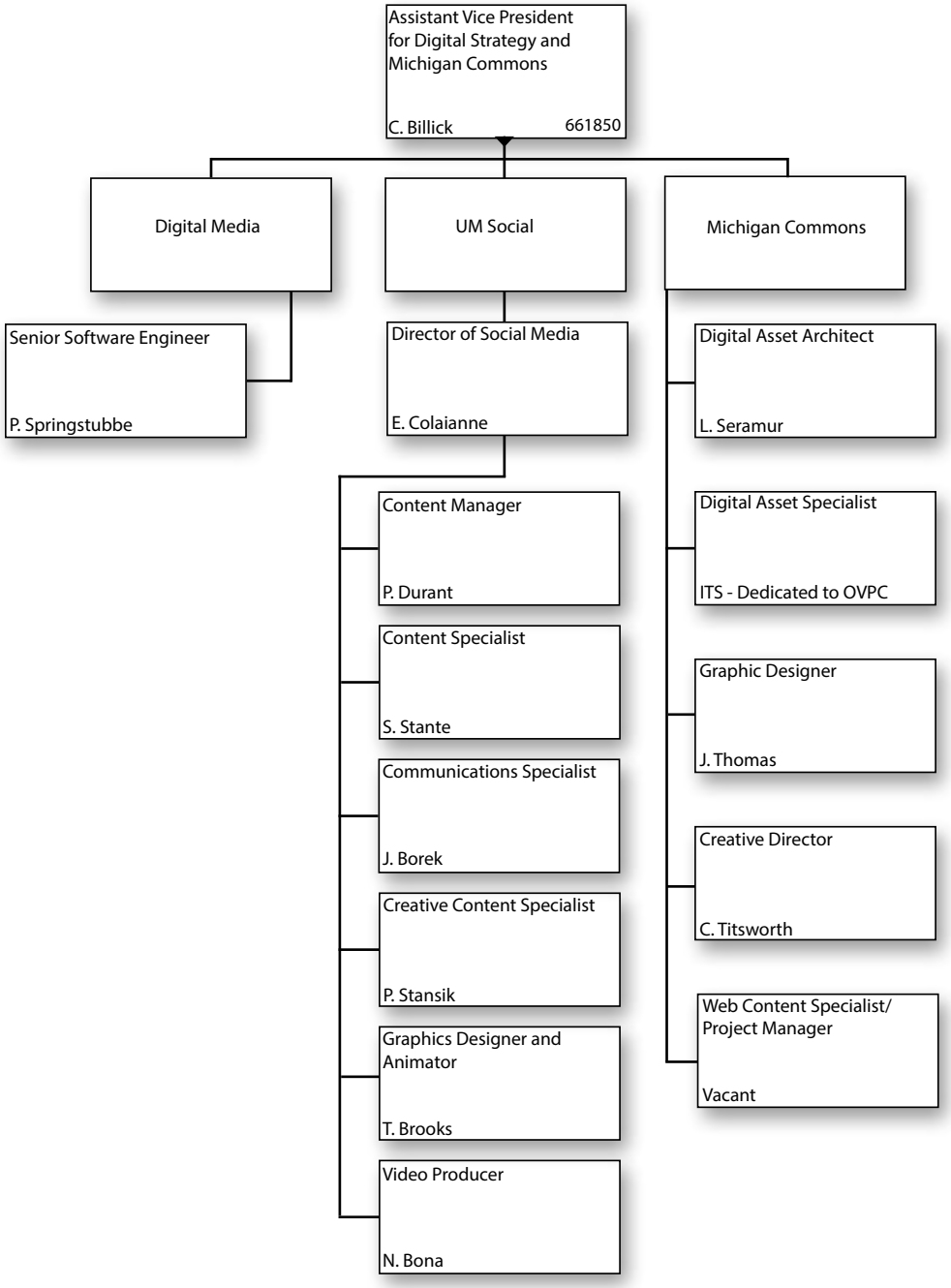
OFFICE OF THE VICE PRESIDENT FOR COMMUNICATIONS
DIGITAL STRATEGY AND MICHIGAN COMMONS



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NOVEMBER 2025