UNIVERSITY OF MICHIGAN-FLINT

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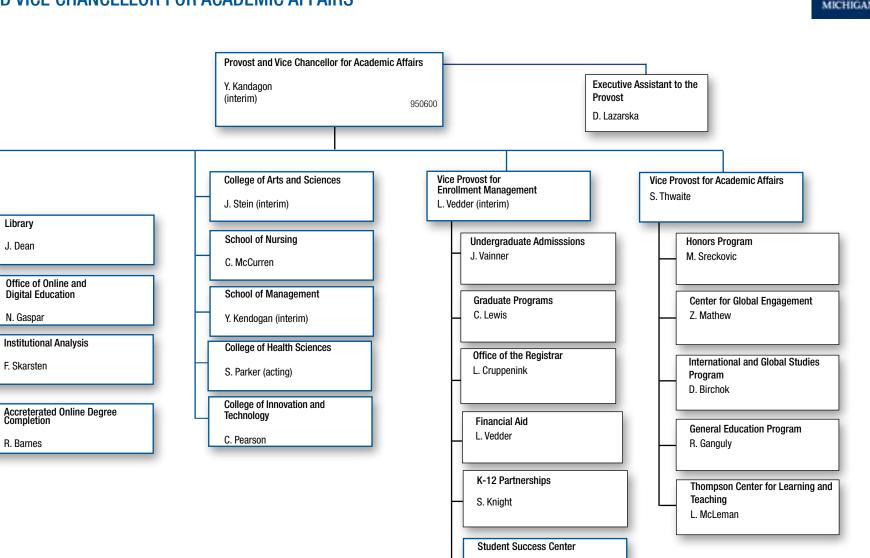
J. Dean

N. Gaspar

F. Skarsten

R. Barnes

PROVOST AND VICE CHANCELLOR FOR ACADEMIC AFFAIRS



D. Markell