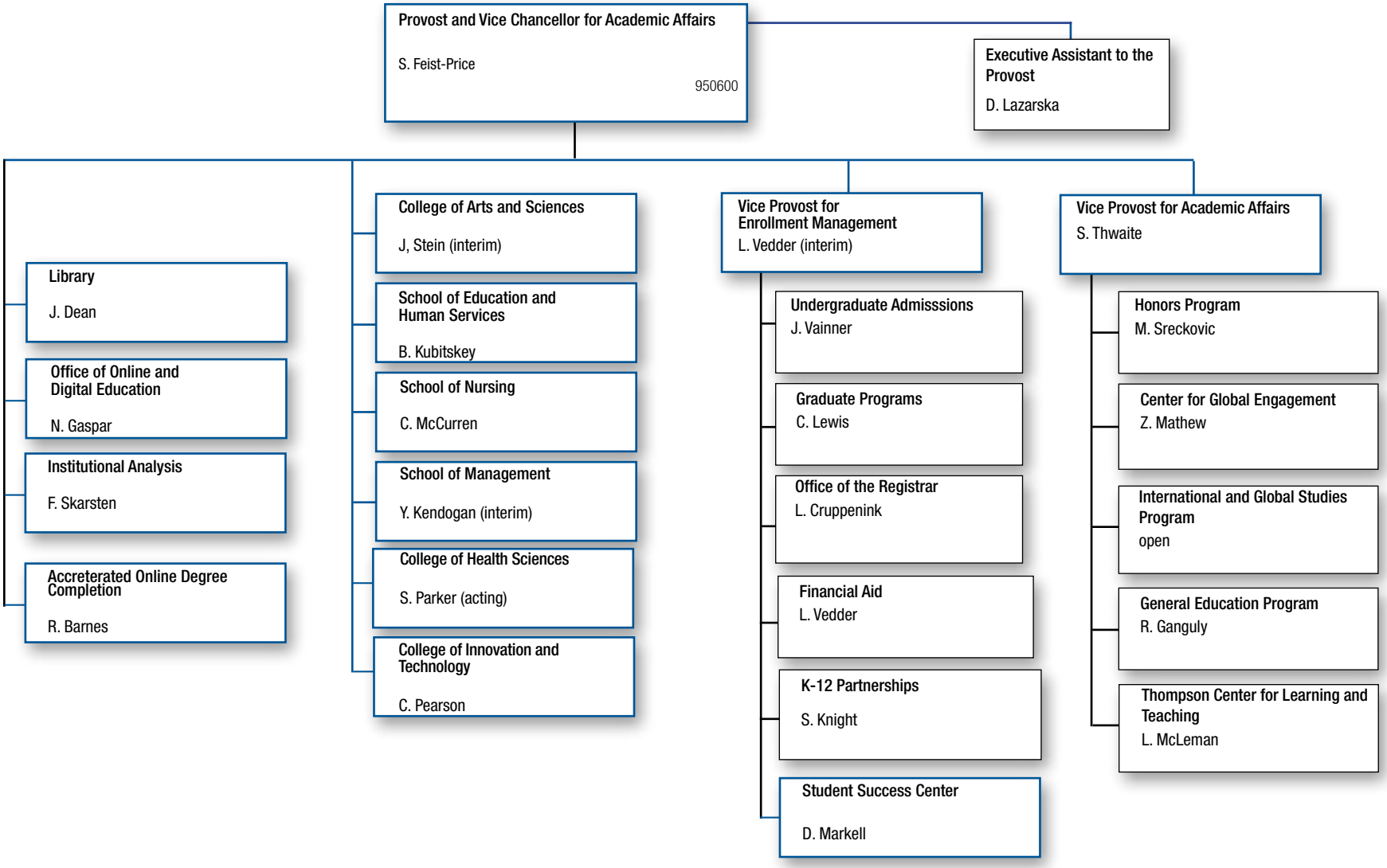
# UNIVERSITY OF MICHIGAN-FLINT

## PROVOST AND VICE CHANCELLOR FOR ACADEMIC AFFAIRS




**950600**
SEPTEMBER 2023